San Joaquin County

Recovery Plan

State and Local Fiscal Recovery Funds

2023 Report

SAN JOAQUIN COUNTY

Greatness grows here.

San Joaquin County

2023 Recovery Plan

Table of Contents

General Overview 3

Executive Summary 3

Uses of Funds 3

Promoting Equitable Outcomes 5

Community Engagement 7

Labor Practices 8

Use of Evidence 8

Performance Report 9

Project Inventory 12

Landlord Incentives for Homeless Veterans 12

Family COVID Assistance Grant Program – Round 1 & 2 14

Small Business Grant Program – Round 4 15

Project Homekey Match Funding 15

First 5 Programs 16

RAD Card Program 17

COVID Testing 18

Lodi House 18

Premium Pay to Employees 19

Microbusiness COVID-19 Relief Grant 20

Parks Projects 20

Parks & Recreation Equipment for County Park Facilities 21

Information Systems Division (ISD) Projects 21

Public Works Projects 21

Ground Water Authority 22

Housing Projects 23

Fire Districts Projects 24
Escalon Community Ambulance 25
Downtown Stockton Alliance 25
Children and Youth Taskforce Projects 26
Veterans Projects 27
Community Center Projects 27
Mental Health Workforce Pipeline Project 27
Illegal Dumping Project 28
OES Equipment, Training and Vehicle/COVID-19 After Action Report 29
Lodi Grape Festival 29
San Joaquin Health Centers 29
University of the Pacific Manor Hall Renovations for Veterans 30
Registrar of Voters System Project 30

GENERAL OVERVIEW

Executive Summary

San Joaquin County recognizes the tremendous impact the pandemic has had within our community. In March 2021, President Biden signed the American Rescue Plan Act (ARPA), which provides that counties may use funds to respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and non-profits, or aid to impacted industries such as tourism, travel, and hospitality: Section 603(c)(1)(a). San Joaquin County has received $148,038,314 in ARPA funding.

The work to structure San Joaquin County priorities and plans for use of ARPA funding began immediately in discussions with the County Board of Supervisors. At the recommendation of the County Administrator, the Board approved the County contracting with a consultant firm, Beacon Economics, to provide a roadmap for the economic recovery of the County. A report by Beacon Economics was presented to the Board in October 2021. The Report validated that the County is on target in its decision to distribute ARPA funds in the chosen targeted areas/population. San Joaquin County also commissioned Godbe Research to conduct a survey of residents to assess their opinion on the County's efforts in addressing the COVID crisis, as well as the overall satisfaction with the quality of life in San Joaquin County, the County provision of services, and the County's management of public funds.

In addition, prior to receiving the second tranche of $74.0 million, the County Administrator's Office met with Board members, Chambers of Commerce, Business Districts, and a number of stakeholder groups to listen to the needs of the community and encouraged participants to submit proposals. Information was gathered and in October 2022, the Board of Supervisors approved a priority list of funding requests for the second tranche of $74.0 million that were evaluated and met the ARPA requirements for funding.

Through June 30, 2023, the Board of Supervisors has approved the commitment (budget) of nearly all the $148.0 million received. The Board approved commitments in several Project Expenditure Categories are as follows:

$79.1 million Negative Economic Impacts (EC 2)
$18.1 million Infrastructure (water, sewer, and broadband) (EC 5)
$17.9 million Public Health (EC 1)
$17.5 million Public Health – Negative Economic Impact Public Sector Capacity (EC 3)
$6.5 million Premium Pay

Approved projects are underway and through June 30, 2023, actual expenditures are $38,656,112.90. Approximately $8.9 million remains uncommitted and available for the Board's consideration of future eligible projects.

Uses of Funds

Negative Economic Impacts (EC 2):

San Joaquin County has invested $79.1 million in ARPA funding under the category Negative Economic Impacts. The Small Business Grant, Microbusiness Grant, and Relief Across Downtown (RAD) programs have assisted small businesses (100 employees or less), micro

businesses (5 employees or less), and the local economy in general. The Small Business and Microbusiness Grant programs provided funding for past due (unpaid) rent, mortgage and utilities, or reimbursement of paid rent, mortgage, utilities, and PPE. The RAD program consisted of matching consumer's contributions up to $200, and has proven to be a successful way to stimulate the local economy by doubling consumer spending and bringing much needed relief to small businesses in San Joaquin County.

Also included in the Negative Economic Impacts category are programs for families with household incomes at or below 100% of the Area Median Income, the expansion of First 5 programs serving children 0-5 impacted by the pandemic (SJ TEETH, Help Me Grow, Grandparents Initiative, Home Visitation Expansion, Parent Engagement), and housing projects to support the development of new units of housing or the expansion of services to address homelessness such as supportive housing and to improve access to stable, affordable housing among unhoused individuals.

Funding was also used for much needed repairs and replacement of equipment at Veterans Organization and Community Centers within San Joaquin County.

Public Health (EC 1):

A total of $17.9 million of ARPA funds have been invested in projects that will increase the local pipeline of mental health providers and improve recruitment and retention for mental health services; reimburse County Clinics for COVID-related salaries; fund 54,000 Rapid Antigen tests to assist Public Health Services in combatting the pandemic; combat illegal dumping; and strengthen the Information Systems Division's infrastructure functions of Disaster Preparedness, Public Safety, Security and Compliance, and Automation.

Public Health – Negative Economic Impact Public Sector Capacity (EC 3):

San Joaquin County has invested $17.5 million in ARPA funding to assist fire districts with public safety equipment and repairs to existing facilities; and a project that expands the County's Landlord Incentive Program to incentivize landlords to accept homeless veterans utilizing United States Department of Housing and Urban Development Veterans Affairs Supportive Housing HUD-VASH program vouchers for a minimum of 30 households.

Infrastructure (water, sewer, and broadband) (EC 5)

The County has invested $18.1 million in ARPA funds for water and sewer infrastructure projects at Community and Regional Parks, County Service Areas, and Community Centers. Modernization of the irrigation systems will reduce water usage, repair and maintenance costs by the inclusion of water sensors, break alerts, and computerized programming. The COVID-19 pandemic created a change in usage patterns, which has negatively affected the wells and domestic water systems throughout San Joaquin County Parks, accelerating the need for their repair or replacement. In addition, funds have been obligated for the Supervisory Control and Data Acquisition System (SCADA) Project at multiple County-administered Special Districts. SCADA allows the ability to monitor and regulate water flows remotely. Public Works' Utility Maintenance division operates and maintains 32 water systems with 52 wells; 43 storm drain systems with 70 pump stations; and nine sewer systems with three sewage treatment plants and nine sewage lift stations in various locations within the unincorporated county. This Project is intended to increase the longevity of current utility infrastructure; allow the ability to detect

equipment failures more quickly and efficiently; reduce future utility maintenance and operations costs; and reduce replacement costs for these utility systems. Infrastructure improvements are costly and seldom have adequate funding sources. Per the Final Rule, eligible uses of ARPA funds include investments and improvements to existing sewer and water infrastructure.

Premium Pay:

The use of $6,523,447 in ARPA funds was allocated to provide a one-time lump sum payment to County employees who worked during the COVID-19 Pandemic from March 30, 2020 through September 26, 2021. Through the efforts of its employees, the County has maintained continuity of services to the community while striving to keep the workplace safe.

Additional detail on all above mentioned projects/programs is provided under the "Project Inventory" section.

Promoting Equitable Outcomes

The San Joaquin County Board of Supervisors and the County Administrator's Office have established programs that promote equity within the community. The focus remains on assisting those most vulnerable and underserved. For each of the programs, data is being collected to measure and support equity at various stages of each program. Included below are some projects that demonstrate *Promoting Equitable Outcomes.*

Family COVID Assistant Grant - To assist with the application process for the Family COVID Assistance Grant program, the County has contracted with a community-based organization, El Concilio, whose mission is "to empower the region's diverse low-income, minority and marginalized communities by providing critically needed comprehensive and compassionate programs and services". El Concilio administered the program with continued oversight provided by the County. The Program assisted families with household incomes at or below 100% of the Area Median Income who have been negatively impacted by the COVID-19 pandemic. Up to $10,000 was made available to families for past due (unpaid) rent, mortgage, and utilities, or reimbursement of paid rent, mortgage, and utilities during the period of financial harm due to the pandemic, with proper documentation.

First 5 Programs - First 5 San Joaquin (F5SJ) places the needs of children at the center of their work and this is done in an equitable, culturally, and linguistically effective way. Through the use of American Rescue Plan Act (ARPA) funds, F5SJ has expanded programs using an equity lens to support a deeper reach and impact of program delivery in underserved communities. This has been done by funding trusted agencies to deliver program services for the SJ TEETH, Family Engagement, Expanded Home Visitation, and IMPACT 2020 Initiatives using culturally sensitive outreach strategies to engage African American, Latinx, and Southeast Asian families in the community, with an added effort to serve participants from more isolated communities throughout the County.

The SJ TEETH Initiative recognizes the importance of engaging care coordination agencies that can reach communities with the most significant oral health disparities and inequities, including children from African American, Latinx, and other communities of color, children with special needs, as well as children whose primary language is other than English. Through ARPA funding, SJ TEETH has deepened its investment to fund care coordination agencies with experience with Medi-Cal Dental benefits. Currently, F5SJ funds five agencies to provide services; Asian Pacific

Self-Development and Residential Association (APSARA) to serve the Southeast Asian population, Catholic Charities of the Diocese of Stockton and El Concilio California to serve the Latinx population, Family Resource Center to serve families from local childcare providers, and Family Resource Network to serve children with special needs.

The Family Engagement Initiative expanded services to families within the Tracy Unified School District. This program provides layered support services to promote early literacy and family engagement, which are of particular importance post pandemic.

The Expanded Home Visitation Initiative focused on improving outreach and responsiveness to underserved communities which suffer from disproportionate health, educational, and economic challenges. Currently, four agencies are funded to provide home visitation services. APSARA serves zip codes: 95204, 95205, 95206, 95207, 95209, 95210, 95212, 95215, and 95240 with a focus on the Southeast Asian community; California Health Collaborative serves zip codes: 95205, 95206, 95215, 95376 with a focus on African American families; Delta Health Care serves zip codes: 95202, 95206, 95207, 95210 and 95219 with a focus on African American families; and YMCA serves zip codes: 95202, 95203, 95204, 95206, 95207, 95209, 95210, 95212, 95215, 95231.

The IMPACT 2020 Initiative provides services to Family, Friend, and Neighbor childcare providers, specifically grandparents, in the community. ARPA funds were used to expand this program to additional agencies to support grandparents through coaching to assist them in developing and implementing Quality Growth Plans. APSARA primarily serves the Southeast Asian community, Mary Magdalene Community Services primarily serves the African American community, and El Concilio California and Catholic Charities of the Diocese of Stockton primarily services the Latinx community. ARPA funding also supported Family Resource Center, a prominent childcare provider, to expand its services delivery beyond the city of Stockton.

Finally, ARPA funds supported Home Visiting Workforce Development efforts to build local capacity for home visitors providing equitable services to families in the community.

Mental Health Workforce Pipeline Project - Funds being used to help grow local talent, so individuals not only learn in this county, but stay here to serve the community. Funding will assist students in the community with education opportunities to become successful members of the health force providers. San Joaquin County has a diverse population and funds are being used to help lift up marginalized members of the community, including a high percentage of ethnically diverse, low income students in order to help them join the health work force. Funds will be disbursed throughout San Joaquin County; however, most of the funds will be used in the City of Stockton where they are expected to reach higher than average populations of marginalized people when compared to California. 16.3% of residents in Stockton live in poverty which is higher than the State average of 12.8%. The more providers, the easier it will be to match consumers to providers who look like them and come from similar backgrounds. Prior to COVID, the HealthForce Partnership engaged in research with University of the Pacific which determined that San Joaquin County had a shortage of 200 providers in the area. This data matched the initial Network Adequacy Report submitted to the County by the Department of Health Care Services. By focusing on workforce development and removing barriers, the HealthForce Partnership was able to target those in the community interested in pursuing a career in behavioral health. Investing funding here allowed the Partnership to increase equitable outcomes for those

accessing education and increase access to behavioral health programing in San Joaquin County.

Veterans - The Housing Authority County of San Joaquin (HACSJ) collaborated with San Joaquin County to leverage voucher assistance programs including Veterans Affairs Supportive Housing vouchers and use Landlord Incentives to reduce homelessness throughout the County. Leasing up these vouchers in the current rental market is challenging and unused vouchers not only have a social but also an economic impact on the community. HACSJ was able to support 78 families with security deposit and leasing bonus to minimize the gap between renting in the private market. The average household income for participating families was $17,083. Participating families were served on a first come first serve basis, and a Housing Assistance Payment (HAP) contract was executed to confirm the successful lease up and release of incentives.

As listed in the County's Use of Funds section, over $79.1 million fall within the category of *Negative Economic Impacts.* San Joaquin County has implemented programs that have provided assistance to households, small businesses, veterans, and non-profits to address the impacts of the pandemic, which have been most severe among low-income populations.

Community Engagement

First 5 of San Joaquin (F5SJ) is sensitive to the vast diversity in San Joaquin County and historical barriers for people of color. F5SJ utilizes this information to meet families where they are able to best serve children and their families. Parent/provider surveys and focus groups have been utilized to gather qualitative data and insight of families. F5SJ has also funded trusted agencies in the community to make program related training and workshops available in other languages for families and translating materials in various languages. An example is utilizing ARPA funds to translate the Stella's Shiny Smile children's book, created by F5SJ in partnership with the marketing firm, Runyon Saltzman, Inc., and San Joaquin County Public Health Services, into six additional languages. F5SJ also partnered with local cultural organizations to ensure proper translation of the book. This book was distributed by ARPA funded local agencies during care coordination meetings, home visits, parent workshops, and additional outreach/educational activities. Additionally, to help shape the implementation of home visiting workforce development strategies, a needs assessment was conducted to learn more about the demographic makeup of the home visiting workforce, and to determine what professional development topics would be most beneficial and what training delivery methods would be most effective.

Health Care Services (HCS) started the process of creating the Mental Health Workforce Pipeline project by conducting one year of community engagement. During the year, HCS met four times as a large group with a broad range of community members, 12 times in small subgroups, and several individual meetings. There was a strong representation from small to large Community Based Organizations (CBO) that represent populations intended to be reached with this funding. The community engagement strategies of the MH Workforce Pipeline project support equity goals as the project included community-based organizations (CBO) that serve and represent those who have faced significant barriers to services, such as people of color, people with low incomes, and limited English proficient populations. Funds have been used to try to uplift these organizations since the community finds accessing their programs to be less stigmatizing than coming to a government agency for services. Trainings have been provided on how to submit government Requests for Proposals. Trainings have also been provided on how to become a Medi-Cal provider with the Management Care Plans which is integral in helping these agencies

thrive. During the trainings, input from CBOs was gathered on what they need from this program to be successful in meeting the needs of the community. Three CBO's were recently awarded part of the California grant monies to provide evidence-based practices to children.

Housing Authority County of San Joaquin (HACSJ) utilized Housing Navigators to connect with the community. Housing Navigators contacted owners and property managers directly, including onsite visits, to identify vacant units. Owners and property managers throughout the community were also contacted via email and the community was canvassed with flyers to promote the landlord incentive program. Once available units were identified, families were provided leads to units and aided reduce leasing barriers. The Housing Navigator provided support to walk the family through the leasing process until HAP contracts were executed. The most common barrier that families faced was the lack of credit or rental history. Owners and property managers are reluctant to rent to a family with the lack of credit or rental history as they are unable to show financial stability. By providing the owner and/or property manager with reassurance from the voucher and paying the security deposit and a leasing bonus on the family's behalf, owners and/or property managers were more likely to lease to the family.

The County also collaborated with HACSJ on the Project Homekey Match Funding program. HACSJ provides and advocates for safe, affordable living environments for low-income families.

To assist with administering the Family COVID Assistance Grant program, the County contracted with El Concilio, a community-based organization whose mission is "to empower the region's diverse low-income, minority and marginalized communities by providing critically needed comprehensive and compassionate programs and services".

To better prepare for the second tranche of $74.0 million of ARPA funding, the County Administrator's Office met with each of the Board of Supervisors, Chambers of Commerce, African Chamber of Commerce, Business Districts, Fire Districts, Veterans Organizations, and a number of stakeholder groups to listen to the needs of the community and encouraged participants to submit proposals.

Labor Practices

San Joaquin County uses strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers. The County utilizes labor practices such as project labor agreements, prevailing wage requirements, and local hiring.

Use of Evidence

All programs established within San Joaquin County will be and are being evaluated. Results will demonstrate the success of the program and its intended outcome.

First 5 San Joaquin (F5SJ) incorporates evidence-based strategies or utilizes research and program evaluations to inform the development of local programs/initiatives. In addition, all programs incorporate evaluation as a means to support continuous quality improvement.

SJ TEETH Initiative utilizes a care coordination model to promote the importance of dental care, particularly post-pandemic, and linking families to care to maximize utilization by Medi-Cal Dental beneficiaries. SJ TEETH uses a carefully selected group of partner organizations who have the trust of those communities that are in greatest need of services. These social service agencies

demonstrate expertise in the specific ethnic, cultural, or needs-based population that they serve. They help to identify children who are in need of dental care coordination and support linkages to the structure of medical and dental provider's clinical services. Included in this Recovery Plan Performance Report is a recent SJ TEETH evaluation report (Attachment A).

The Expanded Home Visitation Initiative uses an evidence-based home visiting curriculum to educate and support parents/caregivers as the child's first and best teacher, provide parents/caregivers with tools to assist in their child's development and to encourage healthy attachments. Research has shown the benefits of high-quality home visiting programs including the potential to improve outcomes across a range of domains, such as child health, school readiness, parent economic self-sufficiency, and parenting practices. The Expanded Home Visitation Initiative supports parents/caregivers so they can work with their children to develop important skills for school readiness and strengthen their bond with their child and community. The program encompasses activities such as parent education and family literacy to promote nurturing and positive emotional environments.

The expansion of IMPACT services uses a coaching model to support grandparents as caregivers and incorporates the use of Quality Growth Plans. These tools and strategies focus on children's health and safety. It also empowers grandparents to support early care and education workforce and supports F5SJ's focus on continuous quality improvement. A recent IMPACT evaluation report that incorporates findings from ARPA funded programs is included with this Performance Report (Attachment B).

Mental Health Workforce Pipeline Project - To build a better pipeline of health force workers, the evidence suggests that something needs to be done to prevent college drop-outs and increase student retention. Specifically, the following statistics provide evidence that this program is needed in the San Joaquin County community: Three (3) in every ten (10) students drop out of college after or within the first year, while 79% of students delay their graduations due to financial difficulties. The Nation's growing college dropout rate is attributed mostly to financial challenges. Tuition costs have risen by 1,375% since 1978 leaving students to have to choose between finishing their degree or dropping out to resolve their financial hardships. Based on research form 2021, 38% of students admit to dropping out because of financial pressure. Funds will be used to encourage student retention by offering hardship scholarships, paid practicums, and providing loan repayment.

Evidence research statistics of the Landlord Incentives for Homeless Veterans Program compare outcomes between groups receiving the intervention. Results are included in the Project Inventory section below.

Performance Report
Key performance indicators:

Landlord Incentives for Homeless Veterans – Based on the evidence, 78 families were assisted with an average income of $17,083. All funding provided has been exhausted and has been distributed throughout San Joaquin County. The program was completed earlier than expected as the need is greater than the funding. HACSJ will continue to look for funding opportunities that reduce housing barriers, impact homelessness, and increase affordable housing stability.

Family COVID Assistance Grant Program – Key indicators vary by participants. Items funded were measured to determine how well issues funded will be remediated. Number of households who received eviction prevention services was 200.

Small Business Grant Program – Key indicators vary by participants. Items funded were measured to determine how well issues funded will be remediated. Number of small businesses served was 167.

Microbusiness COVID-19 Relief Grant – Applications were reviewed and approved by County's Employment and Economic Development Department, following guidelines of the California Microbusiness COVID-19 Relief Grant Program. Number of microbusinesses served was 316.

Project Homekey Match Funding –The County is obligating one-time matching funds to make possible the project application and improve competitive project scoring by demonstrating a commitment, increasing the likelihood of a Homekey award from the State. If HACSJ is awarded Homekey funds following a successful application, the County's match funds would be made available for draw down to pay for eligible costs associated with the acquisition of a property and its conversion to permanent housing for the homeless. HACSJ will acquire the property, develop the project, secure an operator, and commit rental assistance to support the project application and ongoing operation. If the County and HACSJ are successful, the project has the potential to provide up to 200 initial doors. A key performance indicator will be the amount of new housing units actually developed for permanent housing for the homeless.

RAD Card Program – Tracking businesses enrolled in program, tracking number of individuals who participated and had funds matched, and tracking RAD dollars spent at participating businesses.

COVID Testing – Tracked amount of tests and results.

Water, Sewer, and Broadband Infrastructure Projects – Track number of project labor agreements, 100% use of prevailing wage requirements, and track local hiring.

Mental Health Workforce Pipeline Project – Vacancy rates will be tracked over the life of this program to measure the impact on the provision of Behavioral Health services for the community. Current tracking includes the utilization of the program to see which aspects of the program are making the most impact. For example, we are tracking the following:

- Number of intern placements
- Number of loan repayment awards
- Number of Retention Bonuses
- Number of Hardship Scholarships
- Number of PSSC bonuses

First 5 Programs – Evaluation is a key principle of program service delivery. F5SJ contracts with Harder+Company Community Research (Harder+Co.) to conduct program specific evaluations and reporting. Evaluation activities typically include analysis of process and outcome evaluation data collected by funded partners. These activities are included in all initiative scopes of work and tracked through a Client Service Database. Harder+Co. uses this data, along with information gathered by individual surveys and interviews to develop evaluation reports, fact sheets, and/or dashboards. Evaluation results are used to inform planning and ongoing programmatic decisions

as well as to support continuous quality improvement. These reports are shared with funded partners as well as reported to the local Commission.

ARPA FUNDED FIRST 5 INITIATIVES

Expanded Home Visitation Initiative

	Total Participants
Developmental Screenings completed	134
Home Visitation participants	169
Raising a Reader literacy program participants	153

Family Engagement Initiative

	Total Participants
Family Case Management	19
Family Engagement Module Completion	5
Parent Participation in Family Engagement Modules	16

IMPACT 2020 Initiative

	Total Participants
Quality Care Coordination	310
Developmental Screenings completed	398
Raising a Reader literacy program participants	306
Grandparent Educational Workshops	23
Children Served	394

SJ TEETH Initiative

	Total Participants
Oral Health Outreach to Existing Medi-Cal Recipients	30316
Oral Health Care Coordination	1256

Workforce Development Initiative

	Total Participants
Completion of eight session (8) Community of Learning focused on home visiting utilizing curriculum from Start Early	21
Scholarships to attend the National Home Visiting Summit	49
Hosted 1st Annual Home Visiting Summit for San Joaquin County (free of charge)	140

Additional Workforce Activities:

•Developed a draft Home Visitation Framework to guide future work and programing for interested programs.

•Engaged Home Visiting Supervisors in sessions discussing leadership in Home Visiting programs and drafted Boundaries and Safety Guidelines for Home Visiting programs.

PROJECT INVENTORY

Project: Landlord Incentives for Homeless Veterans

Funding amount: $222,500
Project Expenditure Category: EC 2.18 Housing Support: Other Housing Assistance

Project overview

Project expands the County's Landlord Incentive Program to incentivize landlords to accept homeless veterans utilizing United States Department of Housing and Urban Development Veterans Affairs Supportive Housing (HUD-VASH) program vouchers for a minimum of 30 households. On any given evening there are approximately 140 homeless veterans living throughout the County, with the majority of those located in Stockton. Collaborating with the Housing Authority County of San Joaquin (HACSJ), funds were provided for security deposits, unit repairs, utility assistance, rental application fees, vacancy loss coverage, and leasing incentive payment to HUD-VASH landlord participants to assist households in San Joaquin County. Additionally, HACSJ provided in-kind staff support in the form of a landlord liaison, a dedicated phone line set up to guarantee a response within one business day, online access to information related to inspections, Housing Assistance Payments and Contracts, two housing navigators to assist with eligibility, paperwork, support, assistance, and housing locator, and landlord workshops and training. In May 2022, the Board of Supervisors approved the expansion of the scope of work for the program to include Housing Choice Voucher (HCV) Program participants.

There are currently 5,130 vouchers locally under the HCV program, with 984 of those not yet utilized. This expansion of the Landlord Incentives Program aims to create similar increases in voucher utilization for HCV participants that have so far been realized for VASH participants under the Landlord Incentives Program.

Use of Evidence

According to the San Joaquin County Homeless Management Information System, in 2020 there were 652 unduplicated veterans served County-wide through a broad range of interventions including emergency shelter, street outreach, and permanent supportive housing. On any given

night there are approximately 140 homeless veterans living in shelters and on the streets of San Joaquin County.

The goal of the Landlord Incentives for Homeless Veterans Program is to expand rental opportunities for voucher holders by making landlord participation in the program more economically attractive, more feasible and as simple as possible. The program works to recruit new landlords and retain current landlords by providing new incentives and support systems that address potential risks that property owners may associate with leasing to homeless clients, while realigning staff and internal program management by HACSJ to make program participation easier. While financial-based incentives are an important strategy to help mitigate the real and perceived risks associated with leasing to homeless clients, nonfinancial incentives such as expanded staff support are of equal importance in promoting landlord participation.

The following statistics of the Landlord Incentives for Homeless Veterans Program compare outcomes between groups receiving the intervention.

Total Number of Leased Participants	78

Disabled/Non-Disabled	
Non-disabled	49
Disabled	29

Participating Cities	
Stockton	53
Lodi	6
Lathrop	4
Manteca	3
Tracy	3
French Camp	9

Age Range	
18-54	43
55-61	10
62 & above	25

Other Demographics	
Average Household Income	$ 17,082.47
Male	32
Female	46

Race/Ethnicity	
Hispanic	18
Non-Hispanic	60
White	40
African American	27
American Indian Alaska Native	2
Asian	8
Native Hawaiian/Other Pacific Islander	1

Total Number of People Assisted	214

Performance Report

Key performance indicators: Recording metric of voucher holders. Obtain a run rate and determine how impactful voucher activity improves based on ARPA funds. Based on the evidence above, 78 families were assisted with an average income of $17,083, totaling 214 individuals who are no longer living on the streets or in shelters.

Project: Family COVID Assistance Grant Program – Round 1 & 2

Funding amount: $13,700,000. Due to the underutilization of the program, $10.2 million was returned to the fund fiscal year-end 2022 and will be reallocated to a future project.

Project Expenditure Category: EC 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Project overview

Using CARES Act funds allocated to the County, the County successfully implemented a first round of the Family COVID Assistance Grant Program to assist families who have experienced the negative financial impacts of the pandemic. Numerous applications could not be funded due to the depletion of CARES Act funds. With the use of ARPA funds, the County was able to complete Round 1 and continue the grant for Round 2 to assist families with household incomes at or below 100% of the Area Median Income who have been negatively impacted by the COVID-19 pandemic. Up to $10,000 was made available to families for past due (unpaid) rent, mortgage, and utilities, or reimbursement of paid rent, mortgage, and utilities during the period of financial harm due to the pandemic, with proper documentation. Final administrative costs through June

30, 2022, were paid. A total of $13.7 million of ARPA funds was obligated for the FCAG program. Due to the underutilization of the Family COVID Assistance Grant Program, caused by applicants receiving funds through other programs, $10.2 million was returned to the fund at fiscal year-end and will be reallocated to a future project.

Use of Evidence
The goal of this program was to provide relief to families struggling to pay for rent or mortgage, and utilities. The County plans to evaluate program by surveying participants and determining whether beneficiaries have recovered economically from the assistance this program provided.

Performance Report
Key Performance Indicators: Key indicators vary by participants. Items funded will be measured to determine how well issues funded will be remediated. Number of households who received eviction prevention services was 200.

Project: Small Business Grant Program – Round 4

Funding amount: $14,439,000
Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project overview
Round 4 of the Small Business Grant Program launched on September 1, 2021. Utilizing $14.4 million of ARPA funds, this grant provided small businesses (100 employees or less) with up to $100,000 for past due (unpaid) rent, mortgage and utilities, or reimbursement of paid rent, mortgage, utilities, and PPE during the period of financial harm due to the pandemic, with proper documentation. This program directly supports category EC 2: *Negative Economic Impacts.* Businesses submitted applications for this program through an online application portal that was accepting applications from September 1, 2021 through September 30, 2021.

Final Administration costs through June 30, 2022, were paid. A balance remains and may be used for a future round.

Use of Evidence
The goal of this program was to provide relief to small businesses struggling to pay for rent or mortgage, utilities, and PPE. The County plans to evaluate program by surveying participants and determining whether beneficiaries have recovered economically from the assistance this program provided.

Performance Report
Key Performance Indicators: Key indicators vary by participants. Items funded will be measured to determine how well issues funded will be remediated. Number of small business served was 167.

Project: Project Homekey Match Funding

Funding amount: $10,000,000
Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing

Project overview
$10.0 million of ARPA funds have been obligated as a set aside for a required match of funding for a Homekey project. If San Joaquin County, partnering with the Housing Authority of the County

of San Joaquin (HACSJ), is successful in the application process, the County's match will bring in $30.0 million to support the development of 200 new units of housing in the County for those experiencing homelessness. HACSJ will acquire the property, secure an operator, and commit rental assistance to support the project application and ongoing operation.

Use of Evidence
The goal of this project is to increase support for affordable housing for those experiencing homelessness in the County. Once a Homekey project is secured, on a semi-annual basis, the County will work with the HACSJ to collect data on the success of the application and ongoing support for participants.

Performance Report
Key Performance Indicators: The County is obligating one-time matching funds to make possible the project application and improve competitive project scoring by demonstrating a commitment, increasing the likelihood of a Homekey award from the State. If HACSJ is awarded Homekey funds following a successful application, the County's match funds would be made available for draw down to pay for eligible costs associated with the acquisition of a property and its conversion to permanent housing for the homeless. HACSJ will acquire the property, develop the project, secure an operator, and commit rental assistance to support the project application and ongoing operation. If the County and HACSJ are successful, the project has the potential to provide up to 200 initial doors of permanent housing for the homeless.

Project: First 5 Programs

Funding amount: $6,613,465
Project Expenditure Category: EC 2.37 Economic Impact Assistance: Other

Project overview
To address the longer-term negative impacts of the pandemic on children 0-5, and their adult caretakers, in September 2021, the Board of Supervisors approved the use of $4.1 of ARPA funds to expand or initiate services in the following five programs:

1. SJ TEETH – This project partners with local community organizations, APSARA, Catholic Charities, El Concilio, Family Resource Network, and Family Resource & Referral Center, to provide Care Coordination services to children and their parents/caregivers in San Joaquin County enrolled in Medi-Cal. Care Coordination provides assistance to families to find a Medi-Cal dental provider, secure dental appointments and decrease "no show" rates at dental appointments by addressing barriers. Through these partnerships, the goal is to increase access to oral health care. This program will serve approximately 1,500 children and parents/caregivers. Five agencies started services in July and August for oral health care coordination. Several agencies are in the process of hiring staff.
2. Help Me Grow – This project partners with Family Resource & Referral Center for the Help Me Grow (HMG) Call Center. HMG is a national model that helps children receive periodically-based developmental and behavioral screens and that families, in turn, receive appropriate referrals that result in timely access to services. This system of care also connects families to a wide range of family- and community-strengthening services such as referrals to home visiting programs, housing assistance, mental health services, health insurance, food assistance, general childhood development information, provider

training, and family education. This program will serve approximately 1,100 families. Two new staff were hired beginning in July and August.

3. Grandparents Initiative – This project partners with APSARA, Catholic Charities Mary Magdalene Community Services, and El Concilio. Agencies provide coordination and services to Family, Friend, and Neighbor (FFN) childcare providers in San Joaquin County with the ultimate goal of improving the quality of care for children. Based on these trusting relationships, grandparents are provided with a Care Coordinator that assists them in: developing and implementing Quality Growth Plans; utilizing Raising A Reader, an early literacy and family engagement program; conducting screenings and referral services for health insurance, California Work Opportunity and Responsibility to Kids (CalWORKs), CalFresh (food stamps), Women, Infants, and Children (WIC); administering developmental screenings through the Ages & Stages Questionnaires; and delivering training and technical assistance related to child development, school readiness and quality interaction and environments. This program will serve 54 grandparents in fiscal year 2021-2022 and 135 grandparents in fiscal year 2022-2023.
4. Home Visitation Expansion – Home visiting is a voluntary, evidence-based intervention that strengthens families and leads to long-term positive health and other evidence-based intervention that strengthens families and leads to long term positive health and other outcomes. Trained professionals visit parents regularly during pregnancy and through the early years. Home visitors also connect families to a broad range of available, supportive resources in the community. Through these visits and referrals, home visiting programs reduce parental stress, improve child health and development, and help parents bond with their child. This program will serve 50 parents/caregivers in fiscal year 2021-2022 and 300 parents/caregivers in fiscal year 2022-2023.
5. Parent Engagement – This project currently partners with Creative Child Care, Inc. and Tracy Unified. Parent/Family Engagement is a relationship-based, mutual, respectful, and responsive partnership between families, early learning and care providers, and other school readiness professionals to promote children's development, learning, and wellness. This program will serve 200 families.

Use of Evidence

Described in the "Use of Evidence" section of this report, along with Attachments A and B included at the end of this report.

Performance Report

Key Performance Indicators: First 5 Programs incorporates elements of promising practices involving coaching, goal setting, development screenings and layering of support services. First 5 is tracking the number of participants and progress of participants. For additional details, see First 5 Programs under the "Performance Report: Key Performance Indicators" section of this report.

Project: RAD Card Program

Funding amount: $5,771,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project overview
Program assists small businesses, which were adversely affected by COVID-19 pandemic. The Program utilizes a mobile phone application that is free to download on the APP store and Google Play. The Program consists of a digital gift card where consumer's contributions are matched up to $200. Nearly $5.8 million of ARPA funds has been allocated to this program which has proven to be successful as a way to stimulate the local economy by doubling consumer spending and bringing much needed relief to small businesses in San Joaquin County.

Use of Evidence
Goal of the program is to assist small businesses in the County who were adversely affected by the pandemic. Program supports economic recovery and has proven to be successful in stimulating spending and encouraging consumers to spend in their local communities. To date, 27,422 individuals have participated and had funds matched and 433 businesses are enrolled in the RAD Program. RAD Program dollars spent at participating businesses total $11.4 million.

Performance Report
Key Performance Indicators: Tracking businesses enrolled in program, tracking number of individuals who participated and had funds matched, and tracking RAD dollars spent at participating businesses.

Project Name: COVID Testing

Funding amount: $1,023,418
Project Expenditure Category: EC 1.2 COVID-19 Testing

Project overview
To assist San Joaquin Public Health Services in its effort to combat the pandemic and because COVID-19 spreads so quickly, it is essential for those being tested to have immediate results. This project allocated approximately $1.0 million for over 54,000 Rapid Antigen tests that produced immediate results.

Use of Evidence
Goal is to reduce the spread of COVID-19 in San Joaquin County by offering tests and immediate results to the community, but especially those in the underserved communities.

Performance Report
Key Performance Indicators: Track amount of tests and results.

Project Name: Lodi House

Funding amount: $846,181
Project Expenditure Category: EC 2.16 Long-Term Housing Security: Services for Unhoused Persons.

Project overview
An initial allocation of $846,181 in ARPA funds was used to assist Lodi House in acquiring a facility to expand Lodi House shelter and related services. Lodi House is a private non-profit organization designed to help women and children achieve long-term stability in family life, finances, employment, and housing. This initial project included the purchase of four rental units. Lodi House's transitional housing program is intended to support the long-term stability of households with children, following the completion of their shelter program. Throughout tenancy,

residents are required to maintain employment, a monthly savings plan, and are offered ongoing aftercare following discharge from the program. Lodi House staff assist residents in developing the life skills and resources needed to maintain housing and financial stability for themselves and their children over a lifetime. This is achieved through providing job connections, financial education, savings requirements, and relational support, allowing these families to build a rental history, secure adequate income, and prepare to move into permanent housing within two years. Lodi House staff meet with transitional program residents several times a month to monitor their progress, build and strengthen relationships, resolve concerns, provide resources, and foster a climate of accountability.

The Final Rule eligible uses of ARPA funds includes "services to address homelessness such as supportive housing to improve access to stable, affordable housing among unhoused individuals".

Use of Evidence
Hilborn House opened on February 1, 2022. Since that time, four homeless families (4 mothers and 21 children) have been served at Hilborn House. Goals of project are focused in the areas of parenting, professional development, finances, and building a community network. Residents work with a local property management company to establish a positive rental history and are required to put at least $200 a month into a savings account managed by Lodi House staff to develop financial stability. These supports are designed to help residents achieve sustainable lifestyles to avoid returning to the cycle of homelessness.

Performance Report
Key Performance Indicators: Housing Support: Number of affordable housing units preserved or developed – 4.

Project: Premium Pay to Employees

Funding amount: $6,523,447
Project Expenditure Category: EC 4.1: Public Sector Employees

Project overview
Public Sector Employees – $6,523,447 in ARPA funds was allocated to provide a one-time lump sum payment to County employees who worked during the COVID-19 Pandemic from March 30, 2020 through September 26, 2021. Through the efforts of its employees, the County has maintained continuity of services to the community while striving to keep the workplace safe. To recognize the current County employees who either reported to work in person or through telework, the County reached a tentative agreement with its labor organizations to provide a one-time payment of up to $1,000 effective January 31, 2022 based on the following parameters:

- 520 – 1,040 regular hours worked: $500 payment
- More than 1,040 regular hours worked: $1,000 payment
- Must be a current County employee at the time payments are issued.

Use of Evidence
Goal was to recognize employees for their efforts of maintaining continuity of services to the community during the pandemic.

Performance Report
Key Performance Indicators: Obtained hours of all employees and provided a one-time payment of up to $1,000 based on hours worked during a defined 18-month period identified as having the most significant COVID-19 exposure in the County.

- 520 – 1,040 regular hours worked: Received $500 payment
- More than 1,040 regular hours worked: Received $1,000 payment

Project: Microbusiness COVID-19 Relief Grant

Funding amount: $790,000
Project Expenditure Category: EC 2.37: Economic Impact Assistance: Other

Project Overview

The California Microbusiness COVID-19 Relief Grant Program (MGCRG) was created in 2021 to assist qualified microbusinesses significantly impacted by the pandemic. Businesses must have less than five full-time equivalent employees and business income must be less than $50,000, but more than $1,000, in each year of 2019, 2020, and 2021. $790,000 in ARPA funding provides relief to qualified microbusinesses in the form of a one-time grant award of $2,500. The County Board of Supervisors approved a County match of $2,500 to each qualified microbusiness (up to 316) for a total grant amount of $5,000 per qualified microbusiness.

Use of Evidence
Goal is to provide relief to qualified microbusinesses that have been significantly impacted by the COVID-19 pandemic.

Performance Report
Key Performance Indicators: Applications are reviewed and approved by the County's Employment and Economic Development Department, following guidelines of the California Microbusiness COVID-19 Relief Grant Program. Department will track number of microbusinesses that receive assistance.

Project: Parks Projects (Oak Grove Lake Bank Erosion Mitigation, Westgate Landing Well Repair, Micke Grove Tie-In, Irrigation Upgrades, Gianone Tie-In

Funding amount: $8.0 million
Project Expenditure Category: EC 5.5: Clean Water: Other sewer infrastructure

Project overview
$8.0 million in ARPA funds has been allocated to fund water and sewer infrastructure projects at Community and Regional Parks, County Service Areas, and Community Centers. Continuous drought conditions, age, and multiple repairs over the years have degraded Parks irrigation systems. Modernization of the irrigation systems will reduce water usage, repair and maintenance costs by the inclusion of water sensors, break alerts, and computerized programming. In addition, the COVID-19 pandemic created a change in usage patterns, which has negatively affected the wells and domestic water systems throughout San Joaquin County Parks, accelerating the need for their repair or replacement.

Use of Evidence
Goal is to modernize irrigation systems in order to reduce water usage, repair and maintenance costs by the inclusion of water sensors, break alerts, and computerized programming.

Performance Report
Key Performance Indicators: Track reduction in water usage, reduction in repair and maintenance costs, and track number of project labor agreements and local hiring.

Project: Parks and Recreation Equipment for County Park Facilities

Funding amount: $112,500
Project Expenditure Category: EC 1.14 Other Public Health Services

Project overview
Heavy flows of the slough caused additional damage including debris trash mud silt downed trees and fallen branches. Funds will be used to purchase an excavator and trailer to assist the Parks and Recreation Division in maintaining the slough for future stormwater runoff and maintain other areas throughout County parks including river sites and lakes at Micke Grove and Oak Grove and to assist with trenching for irrigation.

Performance Report
Key Performance Indicators: County will track maintenance of the slough for future stormwater runoff.

Project Name: Information Systems Division (ISD) Projects

Funding amount: $6.5 million
Project Expenditure Category: EC 1.7: Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project overview
$6.5 million in ARPA funds has been obligated for Technology Infrastructure Modernization. Acceptable uses of ARPA funds includes assisting local governments in the enforcement of public health orders, support incarceration facilities, and make capital investments to meet pandemic operational needs. San Joaquin County owns and maintains several information systems that have reached or will soon reach the end of their service lives that support fire/life/safety agencies. Continued reliance upon systems that are no longer supported puts the County at risk of business service interruption and at risk of unanticipated and unbudgeted expense to replace a failed system or component.

Use of Evidence
Goal is to utilize $6.5 million in ARPA funds to assist San Joaquin County in making capital investments to meet pandemic operational needs, which includes supporting incarceration facilities. Funding will be used to implement systems and controls outlined in the County's Cyber Security Strategic Plan to improve the county's cybersecurity defenses.

Performance Report
Key Performance Indicators: Track number of systems and controls implemented throughout County facilities, track project labor agreements, 100% use of prevailing wage requirements, and track local hiring.

Project Name: Public Works Projects

Funding amount: $8,050,000
Project Expenditure Category: EC 5.18: Water and Sewer: Other

Project overview
The Board of Supervisors approved the use of $8,050,000 in ARPA funds for two Public Works Projects:

1. $2.6 million in ARPA funds has been obligated for the Supervisory Control and Data Acquisition System (SCADA) Project at multiple County-administered Special Districts. Per the Final Rule, eligible uses of ARPA funds include investments and improvements to existing sewer and water infrastructure. SCADA allows the ability to monitor and regulate water flows remotely. Public Works' Utility Maintenance division operates and maintains 32 water systems with 52 wells; 43 storm drain systems with 70 pump stations; and nine sewer systems with three sewage treatment plants and nine sewage lift stations in various locations within the unincorporated county. This Project is intended to increase the longevity of current utility infrastructure; allow the ability to detect equipment failures more quickly and efficiently; reduce future utility maintenance and operations costs; and reduce replacement costs for these utility systems.
2. $5,450,000 in ARPA funds has been obligated to fund water, sewer, and emergency power projects at six County administered Special Districts. The Department of Public Works (Public Works) administers over 100 special districts that provide services to communities within the unincorporated area of the County. Public Works has capital improvement projects (CIPs) within six districts for which ARPA funding is proposed to improve water service reliability, conserve water, decrease operation and maintenance costs, and improve public health and safety. These CIPs involve relocating and modernizing water distribution infrastructure, procuring and installing emergency power generators, and sanitary sewer system improvements. The proposed CIPs align with ARPA guidelines for water and sewer infrastructure investments because they are eligible to be funded through the Environmental Protection Agency Clean Water State Revolving Fund and/or Drinking Water State Revolving Fund.

Use of Evidence
Projects are intended to increase the longevity of current utility infrastructure, allow the ability to detect equipment failures more efficiently, reduce future utility maintenance and operations, reduce replacement costs of these utility systems, and improve water service reliability, conserve water, and improve public health and safety.

Performance Report
Key Performance Indicators: Track detected equipment failures and corrections, track reduction in utility maintenance and operational costs, track water service and conservation of water, track reduction in replacement costs of utility systems, track number of project labor agreements, 100% use of prevailing wage requirements, and track local hiring.

Project Name: Ground Water Authority

Funding amount: $2,104,000
Project Expenditure Category: EC 5.18: Water and Sewer: Other

Project overview
The GWA is a joint powers agency consisting of 16 ground water sustainability agencies, two of which are governed by the Board of Supervisors, who are responsible to implement a Groundwater Sustainability Plan for the Eastern San Joaquin groundwater sub-basin. The GWA GSP identifies management actions to accomplish the following: (i) fill data gaps; (ii) develop monitoring wells to track and understand surface and groundwater interactions; and (iii) equip wells with instrumentation to improve data collection at key monitoring locations. To address these

requirements, the Project will involve design and construction of five shallow monitoring wells; two nested Delta wells to track salt migration; and, up to six additional wells, including installation of monitoring hardware at key locations.

Key elements of the Project include project management, site selection, permitting, design, environmental clearance, easement acquisition, drilling, well logging and equipment acquisition/installation. A general breakdown of estimated Project costs is shown in the following table:

Cost Estimate Breakdown

Project Management	$120,000
Preliminary Engineering	$103,000
Construction	$1,600,000
Instrumentation	$91,000
Contingency	$190,000
Total	$2,104,000

Use of Evidence
Project is intended to increase the longevity of existing sewer and water infrastructure, and improve public health and safety.

Performance Report
Key Performance Indicators: Fill data gaps, develop monitoring wells to track and understand surface and groundwater interactions, and equip wells with instrumentation to improve data collection at key monitoring locations.

Project Name: Housing Projects (Lodi House Project #2, St. Mary's/STAND Supportive Housing, Lodi Access Center, Creekside South Apartments, Tracy Shelter)

Funding amount: $20.0 million
Project Expenditure Category: EC 2.16: Long-Term Housing Security Services for Unhoused Persons

Project overview

Lodi House Transitional Housing (BOS 11-29-22)	832,202.00
St. Mary's/STAND Supportive Housing (BOS 11-29-22)	2,000,000.00
Lodi Access Center (BOS 12-13-2022)	8,200,000.00
Creekside South Apartments Rehab (BOS 5-2-2023)	1,800,000.00
Tracy Emergency Shelter Project (BOS 7-25-23)	7,167,798.00
Total	$20,000,000.00

On October 4, 2022, the Board of Supervisors approved $20.0 million in ARPA funding for the following five affordable and permanent supportive housing projects:

1. Lodi House Transitional Housing - Allocation of another $832,202 to Lodi House to fund an additional capital acquisition of a facility to provide additional transitional housing, and the repair and rehabilitation of the emergency shelter and administrative offices. This project included the purchase of three units with a total of six bedrooms and three full bathrooms;
2. St. Mary's/STAND Supportive Housing - With an allocation of $2.0 million, STAND will purchase, rehabilitate, and provide ongoing management services for 4 single-family homes, creating a total of 16 new units of housing for the homeless. St Mary's Dining Room will provide case management services and deliver services ongoing while clients are residents of the program.
3. Lodi Access Center - $8.2 million of ARPA funds will be used to complete the Lodi Access Center Project (acquisition of the site, infrastructure improvements, furnishings and fixtures, landscaping, and parking). Two more phases of the project are currently planned to further improve the facility and add a workforce development center dedicated to learning and job training activities for Access Center clients and members of the community.
4. Creekside South Apartments received $1.8 million in ARPA funds to preserve low-income housing units to maintain the health and stability for our most vulnerable citizens, particularly seniors. Funding will be used to cover costs including roofing, siding, windows, HVAC, and electrical, allowing for the completion of rehabilitation of the property and preserve it for use as senior affordable housing. The average annual income of Creekside's senior residents is $16,309.
5. Tracy Emergency Shelter Project - $7.2 million in ARPA funds will be used to complete the Tracy Emergency Shelter Project. Funds will be used solely for capital needs of the project. Once fully operational, anticipated for May 2024, the facility will have capacity to provide emergency shelter and related services each night to 68 homeless men and women.

Use of Evidence

Upon completion of all these projections, many homeless families will be served at five different locations throughout San Joaquin County. Goals also include case management services focused in the areas of parenting, professional development, finances, and building a community network. These supports are designed to help residents achieve sustainable lifestyles to avoid returning to the cycle of homelessness.

Performance Report

Key Performance Indicators: Housing Support: Number of affordable housing units preserved or developed – 4.

Project: Fire Districts Projects (multiple)

Funding amount: $12.5 million

Project Expenditure Category: EC 3.4: Public Sector Capacity: Effective Service Delivery

Project overview
ARPA provides funding for permissible capital investments. Under the section Capital Expenditures in General Provisions: Other, the acquisition of equipment for COVID-19 prevention and treatment, including ventilators, ambulances, and other medical, emergency services, and emergency response equipment and support for operations and maintenance of existing equipment and facilities are eligible uses. The Board of Supervisors approved funding of $12.5 million to assist fire districts within the County with purchases of emergency vehicles, equipment, and capital projects supporting operations and maintenance of existing facilities.

Use of Evidence
Project is intended to assist Fire Districts in purchasing needed equipment and facility repairs to continue providing services to community in the most effective and efficient manner

Performance Report
Key Performance Indicators: Track calls where new equipment has been dispatched and track reduction in maintenance and capital costs.

Project Name: Escalon Community Ambulance

Funding amount: $347,000
Project Expenditure Category: EC 3.4: Public Sector Capacity: Effective Service Delivery

Project overview
ARPA provides funding for the acquisition of equipment for COVID-19 prevention and treatment, including ventilators, ambulances, and other medical, emergency services, and emergency response equipment. The Board of Supervisors approved funding of $347,000 to Escalon Community Ambulance (ECA) for the purchase of two ambulances, patient transportation equipment for each ambulance, a command vehicle, and emergency medical services equipment and training.

Use of Evidence
During the COVID-19 Pandemic, ECA would have benefited from having additional resources to respond to emergency medical service calls within the community. Additional equipment will allow the current emergency vehicle to be cleaned and disinfected properly, and remain in service for our community members

Performance Report
Key Performance Indicators: Track calls where new equipment has been dispatched, and track number of staff receiving additional EMS training.

Project Name: Downtown Stockton Alliance

Funding amount: $1,141,946
Project Expenditure Category: EC 2.35: Aid to Tourism, Travel, or Hospitality

Project overview
The DSA is a servant of Downtown business property owners, business owners, and residents, in the form of providing sidewalk maintenance in addition to other services. The Board of Supervisors approved funding of $1.1 million for the DSA to purchase vehicles to aid the them in conducting downtown maintenance work more effectively, which provides a direct benefit to downtown businesses property owners, visitors, and residents, while assisting the area in recovering from the pandemic by ensuring that Downtown is an attractive place to visit work and

live. In addition the DSA has received an allocation for assessments, parking passes, recertification fee, bus passes, chamber memberships, window repair funds, banners and banner poles, window wraps and displays, and a trash enclosure near Canlis building.

Performance Report
Key Performance Indicators: Goal is to assist downtown businesses in revitalizing downtown.

Project: Children and Youth Taskforce Projects

Funding amount: $3,125,000
Project Expenditure Category: EC 2.13 Healthy Childhood Environments Services to Foster Youth or Families Involved in Child Welfare System

Project overview
To address the long-term negative impacts of the pandemic on children, and their adult caretakers, in August 2022, the Board of Supervisors approved the use of $3.1 million of ARPA funds to expand or initiate services in the following four programs:

1. Neglected Children's Fund-Human Services Agency (HSA) – Funding provides opportunities for foster children to participate in extracurricular activities that would otherwise be unavailable to them due to cost HSA staff normally fundraises by hosting a bake sale and raffling off baskets Due to the pandemic no fundraisers have taken place. Funding will also be used for outreach strategy to recruit volunteers and increase awareness of Court Appointed Special Advocates Program.
2. Community Grant Fund – Supports community-designed events that promote solidarity and healing and highlight local resources for pandemic recovery to under-resourced and marginalized communities in San Joaquin County
3. Youth Workforce Initiative – Funding to engage youth to strengthen pathways to the workforce through awareness and education campaigns. Youth led and community driven this campaign will focus on connecting more youth to the many workforce development programs available across the county and the skills needed to be hired.
4. 2.1.1 Program – Two years of funding for two full time positions to provide: Outreach to Community Based Organizations (CBO's) to ensure accurate information uploaded in the database; Ambassador training to CBO's, business and schools so they are aware of what's available via 211 and care coordination to increase connections to services. Funding will also provide billboards throughout San Joaquin County to advertise 2.1.1, digital and paid media/advertising to include the promotion of a newly developed mobile app. Professional Services will include AIRS certifications/accreditation & CA Child Care Resource & Referral Network Membership, and various communication expenses.

Children and Youth Taskforce programs primarily serve disproportionately impacted communities.

Use of Evidence
Program evaluations will be conducted on all Children and Youth Taskforce programs.

Performance Report
Key Performance Indicators: Children and Youth Task Force Programs incorporate elements of promising practices involving coaching, goal setting, development screenings, and layering of support services. The Task Force is tracking the number of participants and progress of participants.

Project: Veterans Projects

Funding amount: $4,000,000
Project Expenditure Category: EC 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project overview
On October 4, 2022, the Board of Supervisors allocated $4.0 million in ARPA funds to Veterans' Organizations within San Joaquin County for much needed property repairs to veteran facilities and equipment needs. These non-profit organizations serve veterans and are committed to mentoring youth and sponsorship of wholesome programs in the community, advocating patriotism and honor, promoting strong national security, and continuing devotion to service members and veterans.

Performance Report
Key Performance Indicators: Goal is to assist veterans' organizations with providing veterans with a safe and more modern facility.

Project: Community Center Projects

Funding amount: $6,539,453

Project Expenditure Category: EC 2.2 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project overview
A total of $6.5 million in ARPA funds has been obligated for facility repairs, upgrades, and equipment purchases at the eight Community Centers operated by the County, and the Clements Community Center. An extensive list of facility improvement projects and equipment purchases for each Community Center has been identified. Improvements will address deferred maintenance, improve functionality, and enhance aesthetics.

Use of Evidence
The goal of this program was to provide relief to small businesses struggling to pay for rent or mortgage, utilities, and PPE. The County plans to evaluate program by surveying participants and determining whether beneficiaries have recovered economically from the assistance this program provided.

Performance Report
Key Performance Indicators: Track number of community members that visited community centers prior to facility improvements and upgrades, and how many visit after facility improvements and upgrades.

Project: Mental Health Workforce Pipeline Project

Funding amount: $5,200,000
Project Expenditure Category: EC 1.12 Mental Health Services

Project overview
A collaborative effort between San Joaquin County Health Care Services, Behavioral Health Services, Children and Youth Task Force, along with various partnering organizations including the County Office of Education, school districts, Health Plan of San Joaquin, and community

behavioral health providers will utilize an initial investment of $5.2 million in ARPA funding to increase collective service capacity to help mitigate the pandemic's negative impact on mental health within San Joaquin County and sustain many elements of the proposed Mental Health Workforce Pipeline Project permanently using other State, Federal, and local funding. Although there will be some proposed use of Mental Health Services Act (MHSA) Workforce and Education Training (WET) funds to partially facilitate the ongoing project, the pilot requires supplemental funds to meet the initial budgeted costs and to provide the foundation for the program to grow. MHSA WET funds for the next three years are already allocated to other projects and are not sufficient to launch this initiative. BHS is experiencing a prolonged and severe shortage of both employed and contracted behavioral health professionals which is adversely impacting its ability to successfully implement both current and planned expansion programs.

Use of Evidence
Described in the "Use of Evidence" section of this report under *Mental Health Workforce Pipeline Project.*

Performance Report
Described in the "Performance Report" section of this report *Mental Health Workforce Pipeline Project.*

Project: Illegal Dumping Project

Funding amount: $2,000,000
Project Expenditure Category: EC 1.14 Other Public Health Services

Project overview
A record-setting amount of garbage and illegal dumping is polluting the region. Abandoned refrigerators, tires, mattresses, motors and marine vessels are scattered throughout neighborhoods and along highways, and waterways. If not cleaned up, this waste could threaten the community's health, safety, and environment. Additionally, it affects property values, creates blight and attracts more illegal dumping. The San Joaquin County Board of Supervisors approved an Illegal Dumping Ordinance that will enable the County Sheriff's Office to issue citations and hold illegal dumpers accountable starting October 13, 2022. A County and City of Stockton Task Force have been tasked with exploring the complex issues of illegal dumping and developing a plan, with the goal of deterring illegal dumping in a measurable amount to decrease its negative impacts. Funds will be used to support Illegal Dumping efforts, which include advertising, cameras, education/outreach, eradication, and enforcement.

Use of Evidence
The goal of this program is to mitigate the negative impacts of illegal dumping on the County's residents, communities, and environment, using the Three Es method – Education, Eradication, and Enforcement. This method has been a proven success in other California counties.

Performance Report
Key Performance Indicators: Sheriff's Office's Strategic Intelligence Unit has initiated efforts to collect data on reports of illegal dumping, issued citations, deployment of Sheriff's Office resources, and other relevant data to evaluate the effectiveness of the Illegal Dumping Ordinance and related efforts. In addition, data is collected and will compare illegal dumps prior to the implementation of the Ordinance and Task Force with current illegal dumps.

Project: OES Equipment, Training, and Vehicle/COVID-19 After Action Report

Funding amount: $752,996
Project Expenditure Category: EC 3.4: Public Sector Capacity: Effective Service Delivery

Project overview

A total of $598,000 in ARPA funds has been provided to the County's Office of Emergency Services for Shower Trailer Combo to supplement shelter operations; EOC Training; EOC Technology Updates; and a Utility Task Vehicle.

In addition, ARPA funding of $154,996 was provided to Public Health for the purpose of contracting with a vendor for the development and presentation of the San Joaquin County COVID-19 Emergency After Action Report and Improvement Plan.

Performance Report
Key Performance Indicators: Track how many individuals use the ADA Compliant Restroom Shower Trailer Combo, as many of the older facilities that are customarily used as evacuate/shelter facilities may not have accessible restroom/shower amenities. Completion of EOC technology updates and training will assist participants in being better prepared in a disaster situation. Track reduction of deployment time related to delivering materials out to an area where flood fight operations are occurring versus using personnel to hand carry.

Project: Lodi Grape Festival

Funding amount: $320,122
Project Expenditure Category: EC 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project overview
The Lodi Grape Festival, a local non-profit agency, was awarded ARPA funding to replace the 25,000 square foot roof of the Lodi Grape Festival building. The Grape Festival has experienced significant negative economic impacts due to the pandemic. All hospitality events were canceled for more than a year. Not being able to host any events for 18 months has ultimately affected the ability to complete all deferred maintenance projects. Additionally, the County owns this facility, which is operated by the Lodi Grape Festival Association on a lease agreement that has been in place since 1937. The Lodi Grape Festival building has been used as a testing/vaccination site, and is designated by the County and State as an emergency evacuation shelter.

Performance Report
Key Performance Indicators: Goal of the project is to assist this non-profit with the completion of a deferred maintenance project. Progress will be tracked through the completion of the roof replacement.

Project: San Joaquin Health Centers

Funding amount: $3,000,000
Project Expenditure Category: EC 1.7 Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)

Project overview
Many public health employees remain dedicated to responding to the COVID-19 public health emergency. The Board of Supervisors approved $3.0 million of ARPA funding to reimburse County Clinics (San Joaquin Health Centers) for COVID related salary and benefit expenses through December 31, 2026. San Joaquin Health Centers primarily serve disproportionately impacted communities.

Use of Evidence
This project will be evaluated through program evaluations.

Performance Report
Key Performance Indicators: Track number of patients seen and track hours of public health employees administering care for COVID related issues.

Project: University of the Pacific – Manor Hall Renovation for Veterans

Funding amount: $2,000,000
Project Expenditure Category: EC 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project overview
The University of the Pacific (UOP) has incurred significant costs to ensure the safety of its campus, students, faculty, and staff during this unprecedented time. Veterans are one of the fastest growing student populations at UOP. Enrolled military and student veteran population has increased from 20 students in 2017 to 106 in 2022, with enrollment projected to increase to 300 in the next three years. To further meet the needs of military and student veterans, UOP will provide on-campus housing specifically for these students and their families. UOP has identified an under-utilized residential facility, Manor Hall, for renovation to create a military and student veteran housing community. The projected budget for the Manor Hall capital renovation is approximately $4.6 million. UOP has begun fundraising for this project and has raised over $2.0 million towards the goal. In May 2023, the Board of Supervisors approved obligating $2.0 million of ARPA funds towards the completion of this project.

Performance Report
Key Performance Indicators: Goal is to assist military and student veterans in locating affordable on-campus housing by creating a UOP Veteran Housing Community. Progress will be tracked through the completion of the project.

Project: Registrar of Voters System Project

Funding amount: $3,600,000
Project Expenditure Category: EC 3.4: Public Sector Capacity: Effective Service Delivery

Project overview
This project will ensure the County has the voting system that best meets the needs of all San Joaquin County voters. The Board of Supervisors obligated $3.6 million in ARPA funding to purchase a new voting system or upgrade the current voting system.

Use of Evidence

There are three vendors certified in California and all three submitted proposals through a Request for Proposals process.

Performance Report

Key Performance Indicators: the Registrar of Voters expects to purchase and begin implementing the system to allow adequate time to complete the project before the March 2024 Presidential Primary. Progress will be tracked through the completion of the project.